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**Corporate Communications** 







# **EARNINGS RELEASE**

#### EBITDA GREW 14.1% WITH REVENUE UP 6.7% IN 2Q21

Monterrey, Mexico, July 16, 2021 – Arca Continental, S.A.B. de C.V. (BMV: AC\*) ("Arca Continental" or "AC"), the second-largest Coca-Cola bottler in Latin America, announced its results for the second quarter and first half of 2021 ("2Q21" and "6M21").

**Table 1: Financial Highlights** 

	DATA IN	MILLIONS OF ME	EXICAN PES	os		
	2Q21	2Q20	Variation %	Jan-Jun'21	Jan-Jun'20	Variation %
Total Beverage Volume (MUC)	577.8	527.1	9.6	1,091.8	1,039.0	5.1
Net Sales	45,808	42,945	6.7	86,282	81,837	5.4
EBITDA	9,399	8,235	14.1	17,081	14,872	14.9
Net Income	3,130	2,335	34.0	5,715	5,013	14.0

Total Beverage Volume includes jug water

Net sales not including Revenues outside the territory (OT) in USA

EBITDA = Operating income + Depreciation + Amortization + Non Recurring Expenses

#### **2Q21 HIGHLIGHTS**

- Net Sales reached Ps. 45,808 million, up 6.7% when compared to 2Q20.
- EBITDA rose 14.1% to Ps. 9,399 million, for an EBITDA margin of 20.5%, up 130 basis points.
- Net Income reached Ps. 3,130 million, up 34.0% and representing a net margin of 6.8%.

#### **6M21 HIGHLIGHTS**

- Net Sales reached Ps. 86,282 million, representing an increase of 5.4%.
- EBITDA rose 14.9% to Ps. 17,081 million for margin of 19.8%, 160 basis points higher than in 6M20.
- Net Income grew 14.0% to Ps. 5,715 million, representing a net margin of 6.6%, up 50 basis points.

#### **COMMENTS FROM THE CHIEF EXECUTIVE OFFICER**

"Thanks to our efforts to support customers during the pandemic, we capitalized on the recovery of consumption in key segments, as mobility restrictions and lockdowns were partially lifted, delivering sound financial results in the second quarter of 2021, with sales and EBITDA growing 6.7% and 14.1%, respectively," said Arturo Gutiérrez, Chief Executive Officer of Arca Continental.

"Our operational flexibility and the commitment of our associates were key factors to further improve our performance, adapting our portfolio to the needs of our customers and consumers, combined with a dynamic digital transformation. In the second half of the year, we will continue to face significant challenges in the market, and we are confident that our price-pack architecture, product portfolio, and financial discipline will continue to drive value creation," he added.







# **CONSOLIDATED RESULTS**

The figures presented in this report were prepared in accordance with International Financial Reporting Standards ("IFRS").

	TABLE 2:	CONSOL	IDATED DA	ΓΑ		
	2Q21	2Q20	Variation %	Jan-Jun'21	Jan-Jun'20	Variation
Volume by category (MUC)						
Colas	300.1	291.6	2.9	564.6	546.6	3.3
Flavors	103.8	89.4	16.1	201.5	189.3	6.5
Sparkling Total Volume	403.8	381.0	6.0	766.1	735.9	4.1
Water*	61.5	45.7	34.4	115.9	105.8	9.5
Still Beverages**	50.7	39.2	29.3	94.3	80.7	16.9
Volume excluding Jug	516.0	465.9	10.7	976.3	922.5	5.8
Jug	61.8	61.1	1.1	115.5	116.5	-0.8
Total Volume	577.8	527.1	9.6	1,091.8	1,039.0	5.1
Income Statement (MM MXP)						
Net Sales***	45,808	42,945	6.7	86,282	81,837	5.4
EBITDA	9,399	8,235	14.1	17,081	14,872	14.9
EBITDA Margin	20.5%	19.2%	134 bp	19.8%	18.2%	162 bp

<sup>\*</sup> Includes all single-serve presentations of purified, flavored, and mineral water.

#### **FINANCIAL ANALYSIS**

#### **INCOME STATEMENT**

- Consolidated net sales for 2Q21 reached Ps. 45,808 million, and for the first six months of 2021 reached Ps. 86,282 million, increasing 6.7% and 5.4%, respectively (16.5% and 10.9% on a currency neutral basis), when compared to the same periods in 2020.
- Total volume (excluding jug water) for 2Q21 continued its positive trend, increasing 10.7% and driven by 34.4% and 29.3% growth in water and stills, respectively. In 6M21, consolidated volume grew 5.8%, excluding jug water.
- Cost of sales for 2Q21 increased 5.9%, mainly due to the increase in sales volume, which was partially offset by the effect of the dollar and Peruvian sol exchange rates.











 $<sup>^{**} \</sup>textit{Includes teas, isotonics, energy drinks, juices, nectars, fruit, and alcoholic beverages}$ 

<sup>\*\*\*</sup> Net Sales not including Revenues outside the territory (OT) in USA







- In 2Q21, consolidated gross profit rose 7.6% to Ps. 20,821 million, representing a gross margin of 45.5%, 40 basis points higher than 2Q20. In 6M21, gross profit reached Ps. 39,228 million for a margin of 45.5%, 60 basis points higher than 6M20.
- Selling and administrative expenses remained at the same levels as 2Q20 at Ps. 13,847 million. The
  ratio of expenses to revenues was 30.2%, 200 basis points lower than 2Q20, reflecting our financial
  discipline. In 6M21, selling and administrative expenses reached Ps. 27,069 million, or 31.4% ratio of
  expenses to revenues.
- In 2Q21, consolidated operating income reached Ps. 6,985 million for an increase of 27.3% versus 2Q20, and an operating margin of 15.2%, 240 basis points higher than the previous year. In 6M21, operating income rose 30.0% to Ps. 12,244 million and an operating margin of 14.2%, up 370 basis points compared to 2020.
- Consolidated EBITDA in 2Q21 increased 14.1% to Ps. 9,399 million for an EBITDA margin of 20.5%, 130 basis points higher than 2Q20. In 6M21, EBITDA reached Ps. 17,081 million, up 14.9% and representing an EBITDA margin of 19.8%, 160 basis points higher than in 6M20. On a currency-neutral basis, EBITDA grew 21.1% in 2Q21 and 19.1% in 6M21.
- Comprehensive financing result for 2Q21 was a cost of Ps. 1,220 million, as a result of a higher foreign exchange loss when compared to the previous year due to the peso appreciation versus the dollar in 2021 vs 2020. In 6M21, the cost reached Ps. 1,803 million.
- In 2Q21, income tax reflected an effective tax rate of 30.7% to reach Ps. 1,736 million. In 6M21, the income tax was Ps. 3,170 million.
- Net income for 2Q21 was Ps. 3,130 million, 34.0% higher than 2Q20, reflecting a net margin of 6.8%, or 140 basis points above last year. In 6M21, it reached Ps. 5,715 million, reflecting a net margin of 6.6%, 50 basis points higher when compared to 2020.

#### **BALANCE SHEET & CASH FLOW STATEMENT**

- As of June 30, 2021, cash balance was Ps. 30,613 million and total debt was Ps. 52,114 million, for a net debt position of Ps. 21,501 million. The Net Debt/EBITDA ratio was 0.6x.
- Net operating cash flow reached Ps. 13,619 million as of June 30, 2021.
- CAPEX for the period totaled Ps. 2,381 million, mainly allocated towards market investments, such as returnable packaging, coolers and distribution capabilities.

















#### **Mexico**

Arca Continental reports its information for three regions: Mexico, United States and South America, (which includes Peru, Argentina and Ecuador). Each region includes results for the beverage and complementary businesses.

	TAI	BLE 3: ME)	(ICO DATA			
	2Q21	2Q20	Variation %	Jan-Jun'21	Jan-Jun'20	Variation %
Volume by Category (MUC)						
Colas	192.5	190.9	0.8	349.9	343.5	1.9
Flavors	37.2	33.8	9.8	65.3	62.8	4.1
Sparkling Total Volume	229.7	224.8	2.2	415.2	406.3	2.2
Water*	34.0	26.0	30.6	58.4	49.8	17.2
Still Beverages**	20.2	16.0	26.2	36.3	31.9	13.8
Volume excluding jug	283.9	266.8	6.4	509.9	488.0	4.5
Jug	60.1	59.9	0.5	111.5	112.2	-0.6
Total Volume	344.1	326.7	5.3	621.4	600.2	3.5
Mix (%)						
Returnable	32.2	34.3	-2.0	32.6	33.4	-0.8
Non Returnable	67.8	65.7	2.0	67.4	66.6	0.8
Multi-serve	57.0	63.7	-6.8	57.9	59.5	-1.5
Single-serve	43.0	36.3	6.8	42.1	40.5	1.5
Income Statement (MM MXP)					terenere e e e e e e e e e e e e e e e e	
Net Sales	20,723	17,938	15.5	37,284	33,072	12.7
EBITDA	5,451	4,891	11.5	9,296	8,000	16.2
EBITDA Margin	26.3%	27.3%	-100 bp	24.9%	24.2%	70 bp

<sup>\*</sup> Includes all single-serve presentations of purified, flavored, and mineral water.

#### **OPERATING RESULTS FOR MEXICO**

- In 2Q21, net sales for Mexico reached Ps. 20,723 million, an increase of 15.5%. Average price per unit case, excluding jug water, increased 8.2% to Ps. 68.63, mainly driven by recovery of mix in packages and channels.
- Sales volume grew 6.4% to 283.9 MUC (excluding jug water), signaling a recovery to pre-pandemic levels. When compared to 2Q19, volume rose 1.4% (excluding jug water).
- The positive volume performance for 2Q21 was mainly due to promotions and execution plans to boost
  the traditional channel, as well as the recovery of other channels such as supermarkets, on-premise, at
  work and entertainment, as stores reopened, and mobility restrictions were lifted.
- In 2Q21, EBITDA for Mexico increased 11.5% to Ps. 5,451 million, representing a margin of 26.3%, 100 basis points lower than 2Q20.











<sup>\*\*</sup> Includes teas, isotonics, energy drinks, juices, nectars, fruit, and alcoholic beverages







- Mix of single serve packages increased 6.8 percentage points explained mainly by the increase in mobility which helped to capture additional volume across all channels, the most significant were onpremise, supermarket and traditional channels.
- In 2Q21, Topo Chico Hard Seltzer obtained positive results, capturing incremental volume and achieving coverage of over 66% at points of sale with alcoholic beverages. We continued capitalizing on new markets in Aguascalientes, San Luis Potosi, Los Cabos and Nuevo Laredo.
- We launched the new flavor Apple-Peach for the brands Joya and Sidral Mundet. Main packages launched were 600ml NRP, 2L NRP and 2.5L NRP.
- Mix of returnables in 2Q21 declined 2.0 percentage points explained by the strong performance of nonreturnable categories, such as water and sports drinks. Performance of returnable flavors and still beverages continued their positive trend driven by the Universal Bottle initiative.
- During the quarter, we extended the reach of our AC Digital platform to all channels. This innovation
  provides our customers an easy to use and accessible platform to purchase our products directly from
  the platform (including Bokados), while receiving direct information regarding promotions, new offers
  and suggested orders.
- During 2Q21, Bokados snacks in Mexico posted a significant recovery with double-digit growth in both sales and EBITDA. Results were mainly driven by double-digit growth in the traditional channel, leveraged by the distribution of other packaged products, strong performance of the modern trade, and effective management of discounts and promotions.

















#### **UNITED STATES**

The U.S. includes the beverage businesses of CCSWB and the snacks businesses of Wise and Deep River.

TABLE 4: UNITED STATES DATA								
	2Q21	2Q20	Variation %	Jan-Jun'21	Jan-Jun'20	Variatio		
Volume by Category (MUC)								
Colas	52.3	53.0	-1.5	99.8	99.4	0.4		
Flavors	30.4	28.1	8.1	56.2	53.5	5.0		
Sparkling Total Volume	82.6	81.1	1.8	156.0	152.9	2.0		
Water*	14.0	12.4	13.6	26.4	27.5	-4.3		
Still Beverages**	19.7	17.1	15.5	34.4	32.1	7.1		
Total Volume	116.4	110.6	5.3	216.8	212.6	2.0		
Mix (%)								
Multi-serve	66.1	70.5	-4.4	67.5	68.3	-0.8		
Single-serve	33.9	29.5	4.4	32.5	31.7	0.8		
Income Statement (MM MXP)								
Net Sales***	17,539	18,142	-3.3	32,701	32,606	0.3		
EBITDA	2,739	2,519	8.7	4,739	4,145	14.3		
EBITDA Margin	15.6%	13.9%	170 bp	14.5%	12.7%	180 b		

<sup>\*</sup> Includes all single-serve presentations of purified, flavored, and mineral water.

#### **OPERATING RESULTS FOR THE U.S.**

- Net sales in the U.S. decreased 3.3% to Ps. 17,539 million in 2Q21, mainly due to a negative FX effect.
   Sales volume rose 5.3% to 116.4 MUC compared to 2Q20 and 0.8% compared to 2Q19.
- EBITDA in the U.S. reached Ps. 2,739 million in 2Q21, up 8.7% and representing a margin of 15.6%, up 170 basis points when compared to 2Q20. Accumulated in 2021, EBITDA was Ps. 4,739 million, 14.3% higher compared to 2020, representing an expansion of 180 basis points.
- Net price in 2Q21 increased 7.3% driven mainly by a true rate increase of 4.1% and a positive mix effect of 3.3%.
- During 2Q21, we completed the rollout of the new service models in the modern trade channel. These
  models allowed us to improve execution at the point of sale. In 2Q21, store visits increased by 28%,
  generating incremental orders.
- The e-commerce platform mycoke.com continued its positive trend reaching nine thousand active customers. Currently over 53% of on-premise customers are already placing orders through this platform, generating cost-to-serve savings.
- We completed the implementation of the new "Sales Force Customer Relationship Management" tool.
  This has enhanced our on-premise routing strategy, as it allows us to prioritize visits and have more
  valuable conversations with customers. There has been a 16% increase in visits completed compared
  to 1Q21 and a decrease of miles driven by 11,000.











<sup>\*\*</sup> Includes teas, isotonics, energy drinks, juices, nectars, and fruit beverages.

<sup>\*\*\*</sup> Net Sales not including Revenues outside the territory (OT) in USA







- In 2Q21, there was a significant change in single-serve mix, growing 4.1%, as the on-premise channel continued to recover, and consumers began to resume their normal activities. Our focus has also shifted in this specific channel, adding more active customers and securing the positioning of key products.
- After launching Coke with Coffee earlier this year, coverage of over 70% was achieved in the large stores channel and 60% in convenience stores. This launch has helped to gain 1.3 percentage points of value share in the RTD coffee category.
- In March we announced our commitment to reach an average 50% recycled content across our entire portfolio of beverages. We will be the first bottler in the U.S. to make this commitment and will achieve this goal in 2021, enabling us to reach one of the World Without Waste goals nine years in advance.
- In Wise snacks, 2Q21 continued to present challenging operating conditions, thus posting declines in revenues and EBITDA. Special plans are in place to leverage the recovery in sales and profitability, including the launch of new products, achieve closer ties with current distributors, while expanding to new retail chains.

















#### **South America**

South America includes beverage operations in Peru, Argentina, Ecuador and the Inalecsa snacks business.

	TABLE 4	: SOUTH AM	ERICA DATA			
	2Q21	2Q20	Variation %	Jan-Jun'21	Jan-Jun'20	Variation %
Volume by Category (MUC)						
Colas	55.3	47.6	16.1	114.9	103.7	10.8
Flavors	36.3	27.5	31.9	80.0	73.0	9.6
Sparkling Total Volume	91.6	75.1	21.9	194.9	176.7	10.3
Water*	13.4	7.3	82.5	31.1	28.5	9.2
Still Beverages**	10.7	6.1	76.2	23.6	16.7	41.8
Volume excluding jug	115.7	88.5	30.6	249.6	221.9	12.5
Jug	1.7	1.3	31.8	4.1	4.3	-6.5
Total Volume	117.4	89.8	30.6	253.7	226.2	12.2
Mix (%)					d manusan manus	
Returnable	32.1	35.2	-3.0	32.0	33.5	-1.5
Non Returnable	67.9	64.8	3.0	68.0	66.5	1.5
Multi-serve	72.7	83.7	-11.0	72.6	74.4	-1.8
Single-serve	27.3	16.3	11.0	27.4	25.6	1.8
Income Statement (MM MXP)						
Net Sales	7,545	6,865	9.9	16,297	16,159	0.9
EBITDA	1,209	825	46.5	3,045	2,726	11.7
EBITDA Margin	16.0%	12.0%	400 bp	18.7%	16.9%	180 bp

<sup>\*</sup> Includes all single-serve presentations of purified, flavored, and mineral water.

#### **OPERATING RESULTS FOR SOUTH AMERICA**

- Net sales for the South America division increased 9.9% to Ps. 7,545 million in 2Q21 mainly driven by the volume recovery across all three operations. In 6M21, net sales reached Ps. 16,297 million, an increase of 0.9% when compared to 6M20. In Peru and Ecuador, volumes have not yet fully recovered to 2019 levels due to lockdowns and mobility restrictions still enforced.
- In 2Q21, total sales volume for South America increased 30.6% to 115.7 MUC. In 6M21, volume excluding jug water for this region increased 12.5%.
- EBITDA for South America in 2Q21 increased 46.5% to Ps. 1,209 million, reflecting a margin of 16.0% for an expansion of 400 basis points versus 2Q20.











<sup>\*\*</sup> Includes teas, isotonics, energy drinks, juices, nectars, fruit, and alcoholic beverages







#### Peru

- In Peru, sales volume rose 41.5% as a result of the recovery in all categories, particularly single-serve water and still beverages. For 6M21, volume presented growth of 15.0%.
- Our strong volume performance was driven mainly by our price/pack strategy, which addresses the new
  consumption trends, such as the growth of the direct-to-home channel and increase in demand for multiserve formats. Therefore, we increased the availability of water via a dual strategy with San Luis and
  Benedictino, launched new multi-serve packages of the brand Frugos Fresh, and expanded coverage
  of key packages of Powerade in the traditional channel.
- Sparkling category posted a 32.6% recovery in 2Q21, mainly driven by Inca Kola brand which grew by 37.4%, followed by Coca-Cola brand up 29.9%, and flavors, mainly Fanta and Sprite, posting increases as well. This growth resulted from various plans implemented, such as the launch of new packages and promoting affordability via returnable packages.
- Growth in the still beverages category was driven mainly by sports drinks as a result of the new 473ml package at competitive prices, which resulted in a 2.1 percentage point increase in market share.
- The direct-to-home channel increased 10% in 6M21 when compared to last year as a result of promotional activity communicated continuously through social media networks.
- During 2Q21, the customer base for AC Digital continued increasing and reached 80 thousand active customers, up 30% when compared to 1Q21. This platform enables additional orders for customers which resulted in approximately 115 thousand orders, representing nearly 2% of total sales for the traditional channel in Peru.

#### **Ecuador**

- In 2Q21, sales volume increased 27.1% mainly driven by growth in the water and still beverages categories, as well as a significant recovery of the on-premise channel. In 6M21, volume grew 10.7% with the stills and flavors categories posting the highest recoveries with 22.6% and 20.7% growth, respectively.
- Mix of returnable packages increased by 3 percentage points in 2Q21, driven by the continuous strategy
  of affordability and returnability, among which stood out the performances of multi-serve Coca-Cola and
  flavors Fanta, Sprite and Fioravanti.
- During 2Q21, specialized service models were implemented, aimed at strengthening execution at the point of sale and supporting the reactivation of customers.
- During the quarter, the new Coca-Cola Sin Azucar was launched in all channels, posting positive results and achieving the highest coverage of the last 18 months in the traditional channel of over 70%.
- Tonicorp maintained its leadership in value-added single-serve packages and continued diversifying its
  portfolio towards affordable categories and multi-packs. In 2Q21, sales volume improved double-digits,
  capturing incremental points in market share in core categories, such as yogurt, flavored milk and ice
  cream.

















In Inalecsa, sales grew by a high single-digit while EBITDA declined by double-digits, mainly impacted
by the increase in expenses associated with new territories and the volatility in raw materials. The new
portfolio of Mix snacks was launched in the quarter with positive results and achieving six percentage
points of market share. In addition, more than 4 thousand new customers in the traditional channel were
captured in territories we serve directly.

### **Argentina**

- Sales volume in 2Q21 increased 15.1% mostly driven by the sparkling category, mainly Coca-Cola, Cola-Cola Sin Azucar, Fanta and Sprite. In 6M21, volume grew 9.3%.
- During the quarter, Coca-Cola Sin Azucar was relaunched with a new formula, resulting in 40% coverage in the traditional channel and 16.8% growth when compared to 2Q20.
- The AC Digital platform added more than 4 thousand new customers, reaching an adoption level of 31.6% at the end of June.
- The affordability strategy continued through the Universal Bottle initiative; to date, 700 thousand bottles have been placed in the market.

#### **ESG**

- As part of World Recycling Day, Arca Continental together with the Coca-Cola Industry in Mexico announced a three-year plan to invest \$11 billion pesos in infrastructure projects, aimed at the country's sustainable development. The main objective is to increase job opportunities in the recycling chain and supply of recoverable waste by 51%, directly impacting the economic growth and well-being of thousands of Mexican families.
- Under the framework of World Earth Day, Arca Continental participated in the new campaign #JuntosParaAlgoMejor ("Together for Something Better") with the goal of fostering the use of returnable products as an option for the circular economy in order to reach the objectives set forth by "World Without Waste".
- Our beverage operation in the U.S. recently announced its commitment to double the amount of recycled content across the entire plastic packaging portfolio and significantly reduce the use of virgin plastic. By the end of 2021, recycled PET will account for 50% of every new plastic bottle that we produce.
- In Ecuador, the program "Mi Tienda, Mi Futuro" (*My Store, My Future*) was launched, which is focused on providing virtual workshops so store owners develop commercial and skills that will support growth for their businesses and enhance relations with consumers. In the first phase, over 1,000 customers in Guayaquil were trained using modern digital tools. In addition, thanks to live streaming tools, more than 17,000 entrepreneurs were reached throughout the country.
- In Peru, together with The Coca-Cola Company, the second version of the program #BodegaSinResiduos (*Store Without Waste*) was launched, seeking to convert stores and minimarkets in Lima into spaces where neighbors can recycle PET plastics. Collection containers were installed in stores eligible for this program.
- Also, for the 8<sup>th</sup> consecutive year the socially responsible company distinction was obtained in Peru and achieved the highest score among companies that participated from the sector.

















• In Argentina, recycling stations were installed in schools in Iguazu. A virtual environmental workshop was conducted for more than 2,500 children, aimed at promoting the importance of separating recyclable material at homes and at school.

#### **RECENT EVENTS**

- Arca Continental was ratified to the Sustainability Index of Standard & Poor's Dow Jones Index and the Bolsa Mexicana de Valores. The goal of this index is to give greater exposure to Mexican companies that promote best practices in environmental, social and corporate governance matters.
- On May 11, 2021, AC Bebidas successfully completed the issuance of Ps. 4,650 million in local green bonds ("Certificados Bursátiles"). The bonds are one of the first issued in pesos by a beverage company in Mexico. AC Bebidas placed two tranches, Ps. 3,000 million for 7 years accruing an annual fixed rate of 6.75% and Ps. 1,650 million for 4 years accruing a variable rate of TIIE plus 7 basis points. The transaction drew a high level of interest from a diverse investor base and was oversubscribed by nearly 4.3 times. Both bonds received "mxAAA" by S&P and "AAA (mex)" by Fitch Ratings.
- On April 15, 2021, Arca Continental's Annual Shareholders' Meeting approved the payment of a cash dividend for Ps. 2.94 per share in one single payment beginning April 27, 2021, equivalent to a total amount of Ps. 5,187 million, representing a payout ratio of 50%, in line with its historical average.

















#### **CONFERENCE CALL INFORMATION**

Arca Continental will host a conference call on July 16, 2021 to discuss these results at 10:00 am Mexico/Monterrey time / 11:00 am New York time. A live webcast of this event will be available at <a href="https://www.arcacontal.com">www.arcacontal.com</a> or connect via telephone.

To participate, please dial:

+1-877-712-5080 (U.S. participants)

+1-334-245-3009 (International participants)

0-1-800-062-2650 (Mexico participants)

Passcode: 36151

#### **About Arca Continental**

Arca Continental produces, distributes, and markets beverages under The Coca-Cola Company brand, as well as snacks under the Bokados brand in Mexico, Inalecsa in Ecuador, and Wise and Deep River in the United States. With an outstanding history spanning more than 95 years, Arca Continental is the second-largest Coca-Cola bottler in Latin America, and one of the largest in the world. Through its Coca-Cola franchise, the company serves more than 123 million people in the Northern and Western regions in Mexico, as well as in Ecuador, Peru, in the Northern region of Argentina, and in the Southwestern United States. Arca Continental is listed on the Mexican Stock Exchange under the ticker "AC". For more information about Arca Continental, please visit www.arcacontal.com

This material may contain forward-looking statements regarding Arca Continental and its subsidiaries based on management's expectations. This information as well as statements regarding future events and expectations is subject to risks and uncertainties, as well as factors that could cause the results, performance and achievements of the Company to differ at any time. Such factors include changes in the general economic, political, governmental and commercial conditions both domestically and globally, as well as variations in interest rates, inflation rates, exchange rate volatility, tax rates, the demand for and the price of carbonated beverages, water, and the price of sugar and other raw materials used in the production of sparkling beverages, weather conditions and various others. As a result of these risks and factors, actual results could be materially different from the estimates provided; therefore, Arca Continental does not accept responsibility for any variations or for the information provided by official sources.

















# Arca Continental, S.A.B. de C.V. and Subsidiaries Consolidated Income Statement (millions of Mexican pesos)

	2Q21	2Q20	Varia	ation
	2021	20,20	MM MXP	%
Net Sales	45,808	42,945	2,863	6.7
Cost of Sales	24,987	23,595	1,391	5.9
Gross Profit	20,821	19,349	1,472	7.6
	45.5%	45.1%		
Selling Expenses	11,605	11,608	-3	0.0
Administrative Expenses	2,242	2,218	25	1.1
Total Costs	13,847	13,825	22	0.2
	30.2%	32.2%		
Non Recurring Expenses	110	192	-81	-42.4
Operating Income before other income	6,863	5,332	1,531	28.7
Other Income (Expenses) 1,2	122	155	-33	-21.3
Operating Income	6,985	5,487	1,498	27.3
	15.2%	12.8%		
Interest Expense Net	-723	-947	224	-23.6
Exchange Gain (Loss)	-426	-370	-56	15.0
Monetary position result	-71	-9	-62	70.0
Comprehensive Financial Results	-1,220	-1,326	106	-8.0
Share of net income of associates 3	-112	7	-118	
Earnings Before Taxes	5,653	4,167	1,486	35.6
Profit Taxes	-1,736	-1,252	-485	38.7
Non-controlling interest	-787	-581	-207	35.6
Net Profit	2.420	0.225	704	240
NELFIUIL	3,130	2,335	794	34.0
	6.8%	5.4%		
Depreciation and amortization	2,304	2,556	-252	-9.9
EBITDA	9,399	8,235	1,165	14.1
EBITDA / Net Sales	20.5%	19.2%		

		,	
Jan-Jun'21	Jan-Jun'20	Varia MM MXP	tion %
86,282	81,837	4,445	5.4
honononononononononon			
47,054	45,054	2,001	4.4
39,228	36,784	2,444	6.6
45.5%	44.9%		
22,602	22,736	-134	-0.6
4,468	4,409	59	1.3
27,069	27,144	-75	-0.3
31.4%	33.2%		
275	524	-250	-47.6
11,884	9,115	2,769	30.4
11,004	3,113	2,703	30.4
360	306	55	17.8
12,244	9,421	2,823	30.0
14.2%	11.5%		
-1,443	-1,811	368	-20.3
-227	982	-1,210	-123.2
-133	-15	-118	720.2
-1,803	-844	-959	113.6
-125	30	-155	-517.2
10,316	8,606	1,709	19.9
-3,170	-2,569	-602	23.4
-1,430	-1,025	-406	39.6
1,100	1,020	100	00.0
5,715	5,013	702	14.0
6.6%	6.1%		
4,562	4,927	-365	-7.4
17,081	14,872	2,209	14.9
19.8%	18.2%	,	

EBITDA = Operating Income + Depreciation and Amortization + Non Recurring Expenses











<sup>&</sup>lt;sup>1</sup> Includes equity method from our participation in operational companies like Jugos del Valle, IEQSA and Bebidas Refrescantes de Nogales

 $<sup>^{\</sup>rm 3}$  Includes net effect from Revenues outside the territory (OT) in USA

<sup>&</sup>lt;sup>3</sup> Includes equity method from our participation in non-operational companies like PIASA, PetStar, Beta San Miguel, among others







# Arca Continental, S.A.B. de C.V. and Subsidiaries Consolidated Balance Sheet (millions of Mexican pesos)

	June 30 2021	December 31 2020	Varia <b>MM MXP</b>	tion %
ASSETS				
Cash and cash equivalents	30,613	27,336	3,278	12.0
Accounts receivable; Net	13,717	11,062	2,655	24.0
Inventories	8,118	8,251	-133	-1.6
Prepayments	908	451	457	101.3
Total Current Assets	53,356	47,099	6,256	13.3
Investments in shares and other investments	8,258	8,308	-50	-0.6
Property, plant and other equipment	66,940	69,659	-2,719	-3.9
Assets right of use	957	1,190	-233	-19.5
Other non current assets	117,920	119,717	-1,797	-1.5
Total Assets	247,431	245,974	1,458	0.6
LIABILITIES		a an distribution and an antima and an a		
Short term bank loans	9,367	7,132	2,235	31.3
Suppliers	9,362	8,044	1,318	16.4
Short term lease	326	358	-32	-9.0
Accounts payable and taxes	16,574	15,245	1,329	8.7
Total Current Liabilities	35,629	30,779	4,850	15.8
Bank Loans and long term liabilities	42,747	43,445	-698	-1.6
Long term lease	677	853	-176	-20.6
Deferred income tax and others	23,007	23,476	-470	-2.0
Total Liabilities	102,059	98,553	3,506	3.6
SHAREHOLDER'S EQUITY		an mailinn ann an ann ann ann ann ann ann ann a		
Non controlled participation	28,807	30,566	-1,760	-5.8
Capital Stock	982	982	0	0.0
Retained Earnings	109,869	105,596	4,273	4.0
Net Profit	5,715	10,276	-4,561	-44.4
Total Shareholders' Equity	145,372	147,420	-2,048	-1.4
Total Liabilities and Shareholders' Equity	247,431	245,974	1,458	0.6

















# Arca Continental, S.A.B. de C.V. and Subsidiaries Cash Flow Statement (millions of Mexican pesos)

	as of J	une 30
	2021	2020
Earnings Before Taxes	10,316	8,606
Depreciation and amortization	4,562	4,927
Gain on sale and fixed assets impairment	404	427
Foreign exchange / Monetary position result	360	-967
Accrued interests (Net)	1,443	1,811
Operating cash flow before taxes	17,086	14,805
Cashflow generated/used in the operation	-3,467	-1,153
Operating cashflow after working capital	13,619	13,651
Investment Activities:		
Capital Expenditures and Investments (Net)	-3,597	-2,285
Financing Activities:		
Dividends paid	-6453	-4270
Share repurchase program	219	-106
Debt amortization	1,836	371
Paid interests	-1,870	-2,227
Other	-290	-311
Net cash flow	-6,557	-6,543
	***************************************	
Net increase of cash and equivalents	3,465	4,823
Change in Cash	-187	3,680
Initial cash and equivalents balance	27,336	22,051
Final cash and equivalents balance	30,613	30,554

















### **Additional Financial Information**

# Information by Segments 2Q21

		Beve	erage Segn	nents		Other		
	Mexico	USA	Peru	Argentina	Ecuador	Business*	Eliminations	Total
Volume by Segment	344.1	116.4	59.0	25.8	32.5	<u> </u>		577.8
Sales by Segment	19,785	16,443	3,153	1,414	2,657	2,746	-390	45,808
Intersegment Sales	-267	0	-19	0	-2	-102	390	0
Net Sales from intersegments	19,518	16,443	3,134	1,414	2,656	2,644	0	45,808
Operating Income	4,609	2,173	279	-26	163	-213	0	6,985
EBITDA	5,359	2,780	573	178	419	90	0	9,399
EBITDA / Net Sales	27.5%	16.9%	18.3%	12.6%	15.8%	3.4%	0.0%	20.5%
Non Recurring Expenses	11	11	3	66	1	17	0	110
Depreciation and amortization	739	596	290	137	255	287	0	2,304
Financial Income	346	5	886	-12	19	12	0	1,256
Financial Expenses	1,211	180	1,002	26	38	19	0	2,476
Share of net income of associates	-112	0	0	0	0	0	0	-112
Earnings Before Taxes	3,631	1,998	163	-64	144	-220	0	5,653
Total Assets	82,794	99,663	37,595	8,509	22,051	11,921	-15,102	247,431
Investment in associates companies	7,304	585	0	370	0	0	0	8,258
Total Liabilities	52,799	33,989	12,516	1,189	5,246	3,047	-6,726	102,059
CAPEX	1,362	458	220	149	172	140	0	2,500

<sup>\*</sup>Others includes Food & Snacks Division, Vending and other subsidiares not related to Beverage segments

# Information by Segments Jan-Jun'21

		Beve	rage Seg	ments		Other		
1	Mexico	USA	Peru	Argentina	Ecuador	Business*	Eliminations	Total
Volume by Segment	621.4	216.8	131.4	56.1	66.2			1,091.8
Sales by Segment	35,490	30,617	7,184	3,059	5,433	5,248	-749	86,282
Intersegment Sales	-489	0	-44	0	-3	-213	749	0
Net Sales from intersegments	35,001	30,617	7,140	3,059	5,429	5,036	0	86,282
Operating Income	7,610	3,512	955	133	404	-371	0	12,244
EBITDA	9,158	4,821	1,556	475	931	139	0	17,081
EBITDA / Net Sales	26.2%	15.7%	21.8%	15.5%	17.2%	2.8%		19.8%
Non Recurring Expenses	65	95	4	71	20	19	0	275
Depreciation and amortization	1,482	1,213	597	271	507	491	0	4,562
Financial Income	1,018	12	1,316	-17	39	26	0	2,394
Financial Expenses	2,080	355	1,590	57	76	38	0	4,197
Share of net income of associates	-125	0	0	0	0	0	0	-125
Earnings Before Taxes	6,423	3,169	680	59	368	-383	0	10,316
	0	0		0 0	(	) 0	0	
Total Assets	82,794	99,663	37,595	8,509	22,051	11,921	-15,102	247,431
Investment in associates companies	7,304	585	0	370	0	0	0	8,258
Total Liabilities	52,799	33,989	12,516	1,189	5,246	3,047	-6,726	102,059
CAPEX	1,362	458	220	149	172	140	0	2,500

 $<sup>^*</sup>Others\ includes\ Food\ \&\ Snacks\ Division,\ Vending\ and\ other\ subsidiares\ not\ related\ to\ Beverage\ segments$ 

















Total Debt AC												
	2021	2022	2023	2024	2025	2026	2027	2028	2029		2032	Total
Debt Maturity Profile	4,684	7,647	5,462	3,223	3,587	2,344	6,326	2,998	7,921		7,921	52,114
% of Total	9.0%	14.7%	10.5%	6.2%	6.9%	4.5%	12.1%	5.8%	15.2%		15.2%	100.0%

Credit Rating		Local	Global	Outlook
	Fitch	AAA(mex)	Α	Stable
	Moody's	Aaa.mx	A2	Negative
	S&P	mxAAA	-	Stable

			Average exchange rate		
	2Q21	2Q20	YoY		
MXN	20.08	23.30	-13.8%	MXN	
PEN	5.28	6.79	-22.3%	PEN	
ARS	0.21	0.35	-38.1%	ARS	

	Jan-Jun'21	Jan-Jun'20	YoY
MXN	20.27	21.61	-6.2%
PEN	5.43	6.32	-14.0%
ARS	0.22	0.33	-33.4%

End of period exchange rate					
	2Q21	1Q21	2Q20		
MXN	19.82	20.60	23.13		
PEN	5.13	5.48	6.54		
ARS	0.21	0.22	0.33		

Note: The information in these tables is available for download in MS Excel format at the following link: <a href="http://www.arcacontal.com/investors/financial-reports.aspx">http://www.arcacontal.com/investors/financial-reports.aspx</a>









